

Strategic Goal I.1: National governments and European institutions fully implement universal Sustainable Development Goals (SDGs / UN Agenda 2030) in their policies and meet related targets.							
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CE has contributed to influencing the external and internal dimensions toward achieving the SDG framework goals (with focus on SDG1).	<i>Map, assess and promote members’ projects and practices related to Agenda 2030 and SDGs (PO 1,2,4,7)</i>	1, 3, 4, 5, 12	<p>Programme Funding SDGs Continue the mapping (in coordination with the planned CI SDG WG mapping exercise), synthesize, and share within the CE broad network the areas of actual and potential engagement of CE MOs towards the Agenda 2030 vs. SDGs, as related to wider and cross-cutting policy areas.</p> <p>Promote outcomes of above mapping exercise, preparing a report compiling the results of the mapping.</p> <p>Prepare a capacity building/training for MOs to understand the difference between SDGs and 2030 Agenda and how to complete the mapping system along the framing of the 4 principles.</p>	<p>Staff working time</p> <p>Jan-Dec.</p> <p>Spring</p> <p>Autumn</p>			
	<i>Support MOs in monitoring SDG implementation, focusing on countries</i>	3, 4, 5	<p>Programme Funding SDGs Engagement in the VNR process, supporting MOs from countries where VR will be held in 2019¹.</p>	Staff working time			

¹ European countries: Bosnia Herzegovina, Croatia, France, Iceland, Serbia, United Kingdom

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	<p><i>conducting VNRs.</i></p> <p><i>Focus: engagement at national level, EU level and in VNRs. (PO 1, 2, 3, 4, 6)</i></p>		<p>Engagement at EU level around the SDG’s review process – advocating for the EU to report in 2019, following up to the work done by the EU SDG Multi-stakeholder Platform.</p> <p>Influence EU position as a block regarding the high level political forum reform after 2019. CE to position itself on accountability.</p> <p>Monitor regional efforts on follow up and review of Agenda 2030, including UN discussions at Geneva level.</p>	<p>(specific focus on VNRs: Jan-July)</p> <p>Jan-Sept.</p> <p>Jan – July.</p>		
	<p><i>Engage in SDG Watch Europe, in CONCORD working structures, and with the development FBOs, providing input into policy documents and actions, where relevant. (PO 5).</i></p>	4, 5, 6, 11	<p>Programme Funding</p> <p>Attend network’s meetings and contribute to policy statements and actions.</p> <p>Share relevant information with MOs (in policy updates and webinars).</p>	<p>Staff working time.</p> <p>Jan-Dec.</p>		

African countries: Algeria, Burkina Faso, Cameroon, Central African Republic, Chad, Congo, Ivory Coast, Eritrea, Eswatini, Ghana, Lesotho, Mauritania, Rwanda, Sierra Leone, South Africa, Tunisia, Tanzania.

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	<i>CE has established a position paper on EU engagement with Private Sector in development (PO 9, 2, 5)</i>	1, 2, 6, 11	<p>Programme Funding</p> <p>CE drafts a position paper on EU engagement with Private Sector in development, which is supported by SDG Framework.</p> <p>Draw on Secours Catholique’s position, COMECE’s position and consider the role of ‘partnership’ and the role of privates sector in development, (SDG17)</p> <p>Engagement with CSO’s groups on the engagement of private sector.</p> <p>Use this to feed into the MFF discussion and as a tool for the MIND multi-stakeholder alliances with businesses.</p>	<p>Staff working time</p> <p>Autumn</p>		
	<i>CE and Caritas Africa (CA) have strengthened their partnership through regular joint exchanges and reflection (mutual understanding and common objectives). (PO 3, 4, 5).</i>	12	<p>Programme Funding</p> <p>Reach out to Caritas Africa and discuss our needs for support from them and vice versa. Following this, develop a joint framework for action.</p> <p>Try to bring in Caritas Africa’s perspective in the position paper</p>	<p>Staff working time</p> <p>Jan-Dec.</p>		

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			and recommendations on Post-Cotonou. Strengthen work and synergies with COMECE, also as a way of reaching out to SECAM.				
	<i>2030 Agenda in EU external policies: EU-ACP relations (revision of Cotonou Agreement). PO (3, 4, 5).</i>	1, 4, 5, 6, 11	Programme Funding SDGs/MIND Follow-up of the process and assessment of potential impacts in African countries. Focus on the role of migration in the new partnership, the role of Agenda2030 implementation. Engagement within Concord Cotonou WG and Concord Migration Group. Organise a panel discussion in the EP (part of MIND). Draft and disseminate position paper and recommendations on Post-Cotonou debate.	Staff working time Jan-Dec Ongoing Jan. Jan.			
	<i>Agenda2030 in EU Budget-Multi Annual Financial Framework (Heading 6-</i>	1, 4 ,5 and 11	Programme Funding SDGs/MIND Continue advocacy activities around the new MFF and the	Staff working time			

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	<i>Neighbourhood and the World</i> . (PO 3, 4, 5).		NDICI (Neighbourhood and Development, International Cooperation instrument), with the goal of influencing the positions of MEPs and EU MS. Focus: ensure the instrument reflects CE’s priorities and messages on poverty eradication, SDGs, engagement with private sector, migration and development nexus. Engagement within Concord’s MFF group.	Jan-Dec Ongoing			
	<i>Engage in European Development Days (EDD) with a focus on inequalities</i>		Programme Funding SDGs / MIND Discuss with CE MOs the possibility of engaging in the EDDs. Depending their feedback and other opportunities with partners/networks, develop a concept note, apply and try to host an event during the EDDs.	18-19 June			
	<i>CE Manifesto ahead of EU elections, ensuring future MEPs’ commitment to implementation of</i>	8, 9, 10, 12	Programme Funding SDGs / MIND Develop a manifesto for new MEPs and new EU institutions ahead of EU elections.	Staff working time			

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	<i>SDGs following CE recommendations. (PO 8, 9, 10)</i>		Focus: a values-based 1 pager requesting commitment to SDG implementation in next legislature, with key recommendations from CE. Outreach to candidate MEPs and newly elected MEPs and promotional visibility actions. Engagement with MOs to reach out to MEPs at national level.	Jan. Feb.-May May-Sept.		
	<i>Organise 2 SDG Action Group meetings toward achieving the Strategic Framework objectives</i>	1, 3	Programme Funding SDGs / MIND Organise 1 st physical SDG AG meeting in Brussels on the side of Consultative Forum Organise 2 nd AG meeting in October, with the possibility to set up advocacy meetings with new MEPs.	In realm of Consultative Forum (20-21 March) 8-9 October		
CE has increased the network’s capacities on social and human rights towards “leaving no one behind”.	<i>Policy updates provide relevant information on EU level policy processes (PO 1, 2, 4, 6)</i>	1, 3	Programme Funding SDGs Draft and disseminate ten policy updates on: EU development processes; Mapping exercise; Interesting articles and reports on development/SDGs;	Staff working time Jan.-Dec. (except July/Aug)		

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			VNR and UN processes around SDGs; Post-Cotonou Debate; MFF; Migration & development nexus; private sector; other policies affecting overseas implementation of Agenda2030.	Monthly, minus July and August		
	<i>Induction/self-development visit to MOs with the goal of strengthening CE’s understanding of CE network</i>		Programme Funding/General Budget Organise 1-2 visits to MOs (or CA member) in order to strengthen CE’s understanding of the network and knowledge of MOs’ activities and engagement around SDGs and international development.	Staff working time tbc		
CE will have contributed to feed EU development policies and gaining visibility	<i>Communication activities related to our policy topics</i>	1, 2, 3, 12, 13	MIND/Programme Funding CE will liaise with the communication unit to ensure visibility of advocacy-related activities, issuing press releases, op-eds, blogs, etc. as well as organising launch events as relevant.	Staff working hours		
CE will have contributed to feed EU development policies and gaining visibility	<i>Contributions to researchers/info requests/press interviews</i>	1, 2, 3, 12, 13	MIND/Programme Funding CE will respond to researchers’ requests for info, if time allows, and will prioritise preparing responses for ad hoc interview	Staff working hours		

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			requests as a way to spread our advocacy messages.				
CE will have contributed to ensuring quality project implementation	<i>Carry out Monitoring and Evaluation (M&E) activities</i>		MIND/Programme Funding CE will implement its M&E system monitoring and reporting, and collecting evidence	Staff working hours			
Narrative for reporting (explain eventual differences between planned and realized on the basis of indicators)							

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To contribute to positive views and active involvement of the European society on development issues and concerns. OC1: Improved public understanding of the	<i>Participate in Monthly MIND Steering Committee meetings with Caritas Austria</i> (PO 8, 9, 10)	1, 2, 3	MIND Project CE acts as MIND Steering Committee member to make strategic decisions and steer the project toward main outcomes. Participate in monthly zoom calls, quarterly physical meetings and half-yearly meetings with CA and CE directors.	Physical Meetings: Feb 18-21 in Ljubljana; March 20th in Brussels (tbc); June 27/28; Oct. tbc			

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<p>relation between universal sustainable development and migration, its role both in the EU and developing countries and the EU’s contribution in development cooperation (in and across 11 EU member states).</p> <p>OC2: State authorities, CSOs, individuals and other (potential) development actors increasingly engage in addressing root causes of migration and in investing in migrants and refugees as actors of development (in and across 11 EU member states).</p> <p>Coordinate with ID and HA units to ensure coherency in CE Secretariat/Network.</p>				(NSM) Nov. 26/27		
	<i>Participate in biannual Directors meeting with MIND Steering Committee members</i> (PO 8, 9, 10)	1, 2, 3	MIND Project CE and CA directors meet twice a year, together with SC members to discuss progress of MIND project.	21 March in Brussels Nov 27/28 in Vienna Staff working time; travel and accom.		
	<i>Participate in monthly MIND advocacy planning meetings with Caritas Austria</i> (PO 8, 9, 10)	1, 2, 3	MIND Project - Advocacy As part of the MIND Coordination Team, CE is responsible for the project’s advocacy strategy and supporting partners in delivering advocacy-related outputs/outcomes. CE-S holds monthly zoom calls with partners.	Monthly basis Staff working time		
	<i>Participate in monthly MIND communication/campaigning planning meetings with Caritas Austria</i> (PO 8, 9, 10)	1, 2, 3, 13	MIND Project - Comm As part of the MIND Coordination Team, CE is responsible for the project’s communication/campaigning strategy and supporting partners in delivering communication-related outputs/outcomes. CE-S holds monthly zoom calls with partners.	Monthly basis When		

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			Organise 1-2 visits to MOs in order to support MIND partners/strengthen CE’s understanding of the network and knowledge of MOs’ activities	appropriate Staff working time			
	<i>Hold MCT meetings</i> (PO 8, 9, 10)	1, 2, 3	MIND Project Activity 1.1.1 CE to co-organise and hold regular MCT meetings in Brussels/Vienna.	11 Jan. in Brussels; 18 Feb. in Ljubljana; 1 Apr in Vienna for MCT campaign; 28 Jun in Brussels; 11 Nov in Vienna Staff working time; travel and accom.			
	<i>Organise and hold annual network-synergy meeting in Ljubljana</i> (PO 8, 9, 10, 31, 34)	1,2, 3, 10	MIND Project Activity 1.1.2 MCT/ CE to support Caritas Slovenia in organising annual network synergy meeting (A1.1.2). Liaise with Caritas Austria for content. MIND Project Activity 1.1.4 and	Jan. –Feb. MCT: 18 Feb.			

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			<p>1.1.5 Identify and liaise with Caritas Austria on who they should invite (3 experts from Global South paid for by CA) and organise trainings and in-put sessions at NSM to upgrade know-how on specific advocacy topics and methods such as fact-based advocacy; comparative research, theory of change, involvement strategies for multi-sector alliances, M&E practices. Hold the NSM meeting.</p>	<p>NSM: 19-21 Feb. Refer to budget</p> <p>Staff working time</p>			
	<p><i>Annual CE campaigning plan</i> (PO 8, 9, 10, 31, 34)</p>	1,2,3	<p>MIND Project Activities 1.1.3, 1.3.2, and 1.3.5 CE to elaborate Annual Campaigning Plan for year 3 (A.1.1.3).</p> <p>CE to promote communication on press trips carried out by MOs (A1.3.2).</p> <p>CE should collect and promote 20 stories, updates from involved MIND partners and publish and promote them (A.1.3.5).</p> <p>CE to prepare a brochure/leaflet</p>	<p>Oct-Dec Refer to budget</p> <p>Tbc</p> <p>Ongoing</p> <p>April-Nov.</p>			

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			about its work, introducing the new Sec Gen, which will be shared with new MEPs and EC staff following the EP elections. Devise other communication relevant to EP elections as necessary.				
	<i>Publication of 3 topical interviews on Welcoming societies</i> (PO 8, 9, 10, 31, 34)	1,2,3	MIND Project Activity 1.3.3. and 1.3.4 CE to conduct / search for topical interviews (A1.3.3 + A1.3.4). CE comm unit is to deliver 3 interviews per year which can take different shapes (videos, articles, etc.).	Jan-Sept Refer to budget			
	<i>MIND project campaign advertising</i> (PO 8, 9, 10, 31, 34)	1,2,3	MIND Project Activity 1.2.3 Organise campaign advertising with support of PR Agency. CE comm unit to get (EU) news outlets to post ads about MIND. Potential public advertisement campaign with Caritas Belgium.	Sept. Refer to budget			
	<i>Implement cross-country campaigns (MoDe)</i> (PO 8, 9, 10, 31, 34)	1,2,3,5,12,13	MIND Project Activity 1.2.4 CE to implement joint D&M campaign and implement annual campaigning plans (A.1.2.4b). CE to contribute to online social media campaign, led by Caritas Austria (A1.2.4)	Sept. Ongoing			

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			<p>CE to continue working with goodwill ambassadors or find new ones (3 needed) (A1.2.4)</p> <p>CE to promote code of conduct/manifesto/pledge and get MEPs to support CE’s positions and the campaign overall, while also outreaching with MIND partners to promote at national level (A1.2.4d) (overlap with outcome I.1.1.)</p> <p>CE to help MOs coordinate their planned cross-country activities (MoDe).</p>	<p>Ongoing</p> <p>Jan-Sept.</p>			
	<p><i>2 Roundtable debates + Press release/statement</i> (PO 8, 9, 10, 12, 31, 34)</p>	1,2, 3,5, 12,13	<p>MIND Project Activity 1.2.4f and 1.3.1</p> <p>CE to hold 2 podium discussions and raise visibility:</p> <p>1st MIND podium discussion in EP on EU-ACP and the role of migration (overlap with outcome I.1.1.)</p> <p>2nd MIND podium discussion on welcoming societies/launch of Common Home publication in EP/CoR (overlap with outcome</p>	<p>EP/CoR Brussels</p> <p>Jan.</p> <p>Refer to budget</p> <p>March</p>			

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			I.2.2.) CE to start planning 3 rd podium discussion for year 3.	July/Aug			
	<i>Hold half-yearly strategy workshops</i> (PO 8, 9, 10, 31, 34)	1,2,3	MIND Project Activity 1.2.6 CE to hold half-yearly strategy workshops internally with CE team and staff involved in MIND project. These should assess progress and strategize campaign activities.	March-April Sept.-Oct.			
	<i>Half-yearly campaign progress reviews</i> (PO 8, 9, 10, 31, 34)	1,2,3,4, 5, 12,13	MIND Project Activity 1.2.7 and 1.2.8 CE to elaborate half-yearly campaign progress reviews. These are to be linked to visibility achieved by the campaign and roundtable debates, as well as other public opportunities. CE to finalise and diffuse these half-yearly campaign progress reviews as part of its review and monitoring of campaign progress.	March-April Sept.- Oct.			
	<i>Set up and hold info exchanges with press on the topic of D&M</i>		MIND Project Activity 1.3.1 CE to set up and hold info exchanges on the topic of D&M. Generate news and awareness on key factors for successful integration, the nexus between development and migration, the	Jan-Dec			

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			meaning and promotion of SDGs and engage with media outlets to increase visibility. CE to organise press launch of Common Home publication and press dialogue before or after podium discussion or at least engage media to participate in the events (A1.3.1) CE to arrange individual meetings with targeted journalists. Continue to share press releases in advance for MOs to be able to translate and spread info at national level.			
	<i>European and national “Common Home” Studies</i> + <i>European and national launch events</i> (PO 8, 9, 10, 31, 34) + <i>Press releases/press statement</i> (PO 8, 9, 10, 11, 31, 34)	1,2,3,4, 5, 12,13	MIND Project Activity 2.1.1 – 2.1.6 CE to finalise and publish “Common home” Study. CE is responsible for this entire process (A2.1.1 to 2.1.6) on the publication and engagement of MOs. CE to ensure finalisation of European and national “Common home” publications (A2.1.4). CE to arrange editing, layouting, publication of European “Common home” Publication (A2.1.5). CE to organise European launch	Jan – June Refer to budget Launch event either in June or September, though reflection to		

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			and national launches of “Common Home” Publications (A2.1.6), while also engaging media for press event.	link to new EC/EP may postpone to Nov.			
	<i>Continued cooperation with multi-sector allies</i> (PO 8, 9, 10, 11, 31, 34)	1, 2, 3	<p>MIND Project Activity 2.2.1-2.2.3</p> <p>CE to continue cooperating with multi-sector advocacy allies (A2.2.1), connecting with 3 different sectors:</p> <ul style="list-style-type: none"> • 3 Businesses/social partners • 30 CSOs • 2 Universities/ academic projects <p>CE to advance on multisectoral alliances, organising workshops/events with the specific targets above to continue designing concrete cooperation actions with multi-sector allies (A2.2.3).</p> <p>CE to implement cooperation action with stakeholder(s) (A2.2.4). Concept notes to be prepared for final meetings in project year 3.</p>	<p>Jan-Dec</p> <p>Ongoing 2019</p> <p>Refer to budget</p>			

Strategic Goal I.1: National governments and European institutions fully implement universal Sustainable Development Goals (SDGs / UN Agenda 2030) in their policies and meet related targets.							
Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
	<i>Organise advocacy strategy training for 40 participants (50 in total for 3 trainings over 3 years) for MOs and other CSOs, migrant/refugee and diaspora organisations on MIND advocacy and campaigning strategies</i>		MIND Project Activity 2.2.5 CE to organise a CSO training for its MOs with additional Brussels-based experts to discuss the complex issue of migration and development and what it means for the future. CE to identify potential format, speakers, prepare agenda, travel info, registration, signature lists, evaluation forms, minutes, etc.	Sept./Oct. in Brussels For about 40 ppl. Refer to budget			
			MIND Project Activity 2.2.5 CE to organise a workshop/exchange with Brussels-based CSOs (‘Oxfam group and others) on Niger visit and developments in Africa.	February-March			
	<i>Participation in EC meetings</i> (PO 8, 9, 10, 31, 34)	3, 4,5	MIND Project Activity 2.2.6 CE to participate in foreseen EC seminars / events.	Dates tbc, in Brussels			
	<i>Advocacy briefs and lobbying consultations</i> (PO 8, 9, 10, 12, 31, 34)	1, 2, 3, 4,5	MIND Project Activity 2.3.1 - 2.3.2 CE to prepare advocacy strategies / draft briefs (overlap to outcomes I.1.1. and I.2.1, I.2.2, and I.2.3) towards policy makers (A2.3.1) and encourage MOs to translate at national level. Build on advocacy strategy drafted in 2017.	Ongoing			

Strategic Goal I.1: National governments and European institutions fully implement universal Sustainable Development Goals (SDGs / UN Agenda 2030) in their policies and meet related targets.							
Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
			CE to conduct advocacy meetings, draft with its MOs and disseminate at least 6-7 advocacy briefs (A2.3.2), monitor and follow-up on positions and policy developments (A2.3.3), and provide support to partners.				
	<i>Annual relevance and effectiveness report</i> (PO 8, 9, 10, 31, 34) <i>Carry out Monitoring and Evaluation (M&E) activities</i>	1, 4, 5, 12,13	MIND Project Activity 2.4.1 – 2.4.3 CE to support external evaluators to conduct (A2.4.1) annual relevance and effectiveness report of political/private sector engagement. CE to diffuse report (A2.4.2) and follow-up on findings and recommendations of the reports on relevance and effectiveness of political/private sector engagement (A2.4.3).	tbc Staff working hours			
Narrative for reporting (explain eventual differences between planned and realized on the basis of indicators)							

Strategic Goal I.1: National governments and European institutions fully implement universal Sustainable Development Goals (SDGs / UN Agenda 2030) in their policies and meet related targets.						
Strategic Outcome I.1.3: Appropriate social policies and measures for all in the field of social protection, family policies and inclusive labour markets have been implemented in Europe.						
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget	ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
EU policy making will have been informed by contributions based on Caritas grassroots expertise.	<i>Questionnaires and other forms of data collection (PO 14, 15) (Complementary to mapping and CPOs) Coordinate with ID unit to ensure coherency in CE Secretariat/Network.</i>	3, 4	CARES Project Activity 1.1.1.2 CE will draft questionnaires, as needed, and collect data from MOs to be able to respond to EC/EP/EESC requests for input, such as EC consultations, strategic dialogue meetings, EP hearings, etc. Analysed data will be consolidated and disseminated.	Jan - Dec		
	<i>Production and dissemination of a publication on the relation between poverty and education, based on a survey conducted by 4 CPOs (PO 14)</i>	3, 4	CARES Project Activity 1.1.1.3. CE will prepare a publication on the relation between poverty and education. MOs will agree on a theme for a next publication in 2020.	Jan - Dec		
	<i>20 national CARES reports and 1 EU report with policy recommendations (PO 14)</i>	3, 4	CARES Project Activity 1.1.2.1. ToR external consultant and call for tender; CARES poverty reports drafting group meeting; development and dissemination of questionnaire/survey to MOs, drafting country reports and EU report, involvement in European	Jan – Dec Drafting group meeting 18-19.03.19		

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Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
			Semester process.				
Caritas will have contributed to the revamping of Member States’ social protection systems.	<i>Bilateral meetings with stakeholders and response to EC consultations with objective of “leaving no one behind” (PO 13, 20, 21)</i>	3, 4	CARES Project Activity 1.2.1.1 Via its MOs, CE will monitor Member States’ implementation of social policies, contribute to consultations, draft policy recommendations and outputs, and endeavour to drive EU processes to support national social protection and employment policies, i.e. EPSR, European Semester Process, EU2020 Strategy, Agenda 2030, and priority setting of the European Parliament before and after the 2019 elections.	Feb - Dec			
EU policy making will have been informed by contributions based on Caritas grassroots expertise.	<i>Engage with the Semester Alliance and Investing in Children Alliance in European Semester Process (PO 13, 20)</i>	2, 3, 4, 5	CARES Project Activity 1.2.1.2. CE aims at participating in the Semester Alliance because of its added value of considering not only social but also ecological sustainability of EU policy, and in the Investing in Children Alliance because of its added value in promoting child and family policies. CE will participate in the advocacy meetings of both Alliances and contribute to shaping the Alliances’ advocacy messages and actions. CE will participate in	Jan - Dec			

Strategic Goal I.1: National governments and European institutions fully implement universal Sustainable Development Goals (SDGs / UN Agenda 2030) in their policies and meet related targets.							
Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
			both Alliances due to the need to coordinate advocacy actions with other CSOs.				
EU policy making will have been informed by contributions based on Caritas grassroots expertise. Caritas will have contributed to achieving inclusive labour markets.	<i>Engage with the Social Platform in promoting a more social Europe (PO13, 20)</i>	2, 3, 4, 5	CARES Project Activity 1.2.1.4. As members of Social Platform, CE will produce evidence-based input and good practices from our MOs on certain topics, such as migrant inclusion, social standards, MFF, social innovation and social economy projects to Social Platform positions, attend meetings and contribute to key political events (like EPSCO Council or EC meetings). CE participates in Social Platform’s Management Committee.	Jan - Dec			
EU policy making will have been informed by contributions based on Caritas grassroots expertise.	<i>EU Partnerships and involvement of MOs in forwarding advocacy messages on the Multi-Financial Framework (MFF) (PO 20)</i>	1, 5	CARES Project Activity 1.2.1.5 CE will continue to follow up the developments the process of adopting the new MFF, with specific attention to the ESF+ proposal and its components (FEAD etc.). CE will, where possible, comment on the proposals and amendments coming up in the process, from the angle of potential positive or negative impacts on the end beneficiaries from the				

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Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
			perspective of CE MOs, who are involved in the implementation and/or monitoring of EU ESF+ Programmes. CE will participate in CONCORD’s core steering group, Social Platform’s working group, and SDG Watch Europe’s working group on the MFF.				
CE’s advocacy efforts will have concentrated more at national level and MOs will have made more use of Committee Conclusions and Decisions in advocating for social rights implementation.	<i>ESC monitoring mechanism, CoE INGO Conference and promotional efforts among MOs and NGOs represented at the CoE and/or active at EU level. (PO 21, 22, 23, 24)</i>	2, 3, 4, 5	CARES Project Activity 1.2.1.6 CE aims at raising MO’s awareness on relevance of European Social Charter (ESC) and selected provisions for defending social rights, implementing EPSR principles and selected SDGs in Europe. CE will involve MOs to monitor, report on, and submit collective complaints; participate at 3 events; coordinate the INGO committee for ESC and Turin Process; and encourage the organisation of an EU-CoE Conference on Social Rights under joint leadership of Finnish EU presidency and French CoE presidency.	Jan - Nov			
CE will have contributed to maintaining high attention for social	<i>EP Elections activities</i>	2, 3, 4, 5	CARES Project Activity 1.2.1.7 CE aims at ensuring that social Europe, including the EPSR and	Jan - Jul			

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Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
Europe, poverty reduction, social inclusion and SDGs and showed the importance of the EP elections at national level. CE will have started building contacts with newly elected MEPs.	<i>CE will have included on its website info about EP elections; carried out advocacy meetings with MEPs/political groups; produced welcoming letters to new MEPs presenting CE and the policy areas it is advocating on. (PO 13)</i>		relevant SDG targets are in political group manifestos and in consultation with its MOs, will include info on CE’s website about the importance of the EP elections, contact candidate MEPs and political group secretariats for meetings, develop and send CE priorities to newly elected MEPs, members of the relevant EP Committees and working structures and provide input for EP hearings with designate commissioners.				
The understanding of possibilities and consequences of EU policy making and national implementation of EU priorities will have been enhanced based on grassroots input from MOs.	Organisation of and implementation of 2 Rotating Presidency Meetings. (PO 13, 20)	2, 3, 4	CARES Project Activity 1.2.1.8 CE aims at keeping the fight against poverty high on the agenda of the successive Council Presidencies by stressing the added value of policy coherence between EU and national policy initiatives and between priorities and actions of successive presidencies. It will consist of preparing and convening meetings with future presidency and CE Secretariat, MO of respective presidency, and MOs from previous and next Council presidencies. Follow up actions may result with Presidency stakeholders.	16-17.05.19, Berlin –20- 21.11.19, Lisbon			

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Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
People furthest from labour market will have been supported to engage in job trainings, job insertion or social economy projects, leading gradually to more inclusive labour markets.	<i>Build a strategic partnership toward achieving a human-centred economy and social business approach</i>	3, 4	CARES Project Activity 1.3.1.1 Building on 2018 survey and workshop, CE aims at: • continuing to collect and promote existing partnerships at national and local levels towards job creation; • convening 2 topic-oriented meetings in Brussels with MOs and representatives of European employers’ organisations and trade unions in order to identify concrete opportunities of partnerships at national level and facilitate synergies towards job creation at grassroots level; • widening partnerships toward job creation and EU level policy.	All year long 2 topic-oriented meetings in March and October in Brussels 4.900 euro			
Social Service Providers across Europe and EU policy makers will have been informed by contributions based on Caritas grassroots expertise.	<i>Engage with Social Services Europe relative to the overall topic of employment</i>	2,3,4,5	CARES Project Activity 1.3.1.2 By continuing its partnership with Social Services Europe (SSE), CE aims at reinforcing its advocacy for a more social Europe, presenting facts and figures, good practices and policy recommendations relative to all aspects of the social services sector in the framework of EPSR, SDGs in Europe, MFF, Work Life balance package and EU Semester	All year long 2.500 euro			

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Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
Social Service Providers across Europe and EU policy makers will have been informed by contributions based on Caritas grassroots expertise.	<i>Engage with Social Services Europe relative to the overall topic of employment</i>	2,3,4,5	CARES Project Activity 1.3.1.2 CE will first collect examples of different social services provided in different countries according to the 5 social welfare models among the SSE members. Then, CE will organise a 4 hour training on social welfare systems to help raise awareness among SSE members of the different understandings of service provision linked to different welfare models.	Tbc			
Provision of grassroots information and data to guide policy development and monitoring of policy impact will have increased.	<i>Promotion of MOs in implementing Caritas Poverty Observatories (CPOs). (PO 14, 22, 24)</i>	2, 3, 10, 11	CARES Project Activity 2.2.1.1. CE aims at promoting the collection of quantitative and qualitative data and good practices, based on existing MOs’ activities. Support via Walter Nanni, CE’s mandated CPO expert, will be given to MOs interested in setting up/further developing a Caritas Poverty Observatory (CPOs) and in registering their activities in the mapping system.	Jan - Dec			
CE contribution to coherent and coordinated social policy making between EU and national levels will have been increased.	<i>20 policy updates on social policy issues (PO 21, 22, 23)</i>	3, 10, 11	CARES Project Activity 2.2.1.3 CE aims at informing MOs about EU policy initiatives, processes and requests for input on social protection and inclusive labour markets and requests for	Jan – Dec. Bi-monthly basis, minus July and Aug.			

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Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
			consultations, hearings, Strategic Dialogue meetings, etc. (see activity 1.1.1.2). Monthly updates on social policy issues will be sent out, giving MOs opportunities to follow developments in these areas and to link them to national social policy challenges and solutions for policy making.				
MOs will have been involved in the production of EU and national outputs and will have fostered link between EU and national levels.	<i>Regular experts’ exchanges (PO 14, 21, 22, 23)</i>	1, 2, 3	<p>CARES Project Activity 2.2.1.4</p> <p>CE working structures related to advocacy will meet 2-3 times per year covering:</p> <ul style="list-style-type: none"> • Social Economy (SE) ; • Caritas Poverty Observatories (CPOs); • Social Inclusion and Integration - Implementing SDGs in Europe. <p>CE will exchange findings, best practices and analyses of policies and practices covering the national and European levels and provide input to steer CE-S work.</p>	Brussels (back to back with 4.2.1.9); Belgrade (back to back with 2.3.1.1); Madrid (back to back with 2.2.1.5) SIE AG 21-23.03.19 back to back with 4.2.1.9.), 28-29.05.19, Prague, 22-23.10.19			

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Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
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				(tbc), Brussels 10.900 euro			
MOs will have contributed to job creation for those far from the labour market i.e. migrants, unemployed, etc.	<i>Trainings on how to develop and implement Social Economy Initiatives - towards job creation</i>	1, 2, 3, 12	CARES Project Activity 2.2.1.5 CE aims at continuing capacity building of MOs in promoting and managing Social Economy Initiatives (SEI) towards job creation. Based on the 2018 SE Handbook, CE will deliver a training for CE MOs managers and social entrepreneurs, linked to onsite study visits. The focus of the onsite study visits will be on SEI for labour integration of migrants.	Oct./Nov Madrid 3.920 euro			
CE will have contributed to changing the debate on migration, focusing on solving the need for care workers and contributing to creating a more welcoming climate towards migrant care workers. It will also feed the debate on the personal scope of the ESC (CoE).	<i>Participation in Fair CARE migration mobility activities and other national level actions, feeding into national and EU policy making. (PO 13, 20, 21, 22)</i>	1, 2, 3, 4, 5	CARES Project Activity 2.4.1.1. Caritas Europa aims at supporting its members in a number of advocacy activities at national level Caritas Europa will participate in the “fair-care migration” project initiated by a group of MOs; role and input of CE will be to ensure the link to relevant EU and CoE policy frameworks, and to bring results of the project to EU and CoE policy levels.	Mar - Nov			
CE will have contributed to feed EU policies promoting social economy	<i>Raise attention and feed policy making at national level:</i>	1, 2, 3, 4, 5	CARES Project Activity 2.4.1.2 CE aims at continuing to promote Social Economy practices at EU	All year long			

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Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
as well as giving information to MOs aiming at promoting social economy nationally.	<i>Support members to promote job creation and social economy</i>		level via website, social media and participating to relevant events in Brussels on Social Economy. CE was not accepted to participate in the GECES Experts group organised by the European Commission, but hopes to be on the reserve list.	Staff working hours			
CE will have contributed to feed EU social policies and gaining visibility	<i>Communication activities related to our policy topics</i>	1, 2, 3, 12, 13	CARES Project Activity 3.1.1.1-3.2.2.2 CE will liaise with the communication unit to ensure visibility of advocacy-related activities, issuing press releases, op-eds, blogs, etc. as well as organising launch events as relevant. MIND/Programme Funding	Staff working hours			
CE will have contributed to feed EU social policies and gaining visibility	<i>Contributions to researchers/info requests/press interviews</i>	1, 2, 3, 12, 13	CARES Project Activity 3.1.1.1-3.2.2.2 CE will respond to researchers’ requests for info, if time allows, and will prioritise preparing responses for ad hoc interview requests as a way to spread our advocacy messages.	Staff working hours			
CE will have contributed to ensuring quality project implementation	<i>Carry out Monitoring and Evaluation (M&E) activities</i>		CARES CE will implement its M&E system monitoring and reporting, and collecting evidence	Staff working hours			

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Strategic Outcome I.1.2: European external policies have supported the full implementation of SDGs.							
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Narrative for reporting (explain eventual differences between planned and realized on the basis of indicators)							

Strategic Goal I.2: National governments and European institutions guarantee in their policies the human dignity and human rights of people migrating.							
Strategic Outcome I.2.1: European countries have responded to humanitarian needs of people migrating in and to Europe and putting the person and their rights at the centre of European Union and Council of Europe migration and mobility policies.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
Responding to the humanitarian refugee crisis, positions disseminated by CE have been integrated into the EU Migration Agenda’s	<i>Migration and Asylum Action Group meetings (PO 23, 24) + joint meeting of all action groups (tbc)</i>	1,3	Programme Funding Migration/MIND Prepare agenda, minutes and conduct 2 MaA AG meetings	March 19 th (tbc) and October (tbc)			

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implementation and in European discourses, influencing legal migration channels and the adoption of humanitarian visas. On migration-related issues, coordinate with HA unit to ensure coherency in CE Secretariat/Network.	Regular communication with MaA AG & RN (PO 23, 24, 25, 26, 27, 33, 34, 37)	1,2,3	Programme Funding Migration/MIND Carry out monthly skype calls with MaA AG members, regular email to inform them of our activities and EU policy development	Calls once per month and emails in between			
	Migration and Asylum Policy Updates (PO 23, 24, 27, 28, 33)	1,2,3, 4,5	MIND/Programme Funding Migration Draft and disseminate policy updates on EU asylum and migration policies for MaA AG, MaA RN, MIND partners (+ others). Encourage MOs to contribute.	Once per month except July, August and January			
	Migramed meeting 2019 (PO 8, 9, 10, 11, 12, 24, 32, 35)	1,2,3	Programme Funding Migration/MIND Contribute to the content of the meeting (presentation of European advocacy) and use the meeting’s output for advocacy purposes. Internal networking and alliance building in Mediterranean region.	Feb./ March (tbc)			

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Strategic Outcome I.2.1: European countries have responded to humanitarian needs of people migrating in and to Europe and putting the person and their rights at the centre of European Union and Council of Europe migration and mobility policies.							
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	<i>Launch and disseminate SHARE publication on community sponsorship practices</i>	1,2,3, 4,5,12,13	<p>Share Project Activity Launch and disseminate the SHARE publication with ICMC and in collaboration with Caritas MOs involved in the SHARE project. Organise a joint ICMC/CE event at the EP (or elsewhere) to launch and promote the report.</p> <p>Carry out advocacy with EU institutions to promote community sponsorship. The 40-page report will give an overview of the state of play of emerging private sponsorship models in Europe, highlight best practices and give concrete recommendations on how to build capacity of local communities who aim to set up similar programmes across Europe. Work with the communication unit to launch and promote the booklet.</p>	<p>Jan - April (tbc) Launch could be during the European migration forum on April 3-4 (tbc)</p> <p>Ongoing</p>			

Strategic Goal I.2: National governments and European institutions guarantee in their policies the human dignity and human rights of people migrating.							
Strategic Outcome I.2.1: European countries have responded to humanitarian needs of people migrating in and to Europe and putting the person and their rights at the centre of European Union and Council of Europe migration and mobility policies.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
	<i>Finalisation and dissemination of position paper on safe and legal pathways (PO 5, 23, 24, 27)</i>	1,2,3,4,5	MIND/Programme Funding Migration Finalise CE internal position paper on safe and legal pathways (drafted by Caritas Sweden) and carry out advocacy activities aimed at inciting Member States to increase resettlement pledges and implement EC’s recommendation on resettlement (50,000 people by 2019). Diffuse CE statement, press release or oped, promoting the messages when political opportunities arise	Feb. (tbd)			
	<i>Joint policy statement and activities with allies (Christian group, EPAM, Oxfam group, ECRE, etc.) (PO 10, 23, 26, 27, 33, 34, 37)</i>	1,2,3,4,5,12,13	MIND/Programme Funding Migration Attend meetings and contribute to the content and co-signatures on statements on different topics of relevance.	Ongoing			

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	<i>Advocacy on Anti-human trafficking and smuggling (through CE’s focal point Geneviève Colas)</i>	1,2,3, 12, 13	MIND/Programme Funding Migration Disseminate and promote the work of CE’s contact point on human trafficking and smuggling (e.g. statements, research projects, etc.)	30 July and ongoing throughout the year			
	<i>Advocacy based on CE position paper on the criminalisation of solidarity</i>	4, 5, 12, 13	MIND/Programme Funding Migration Disseminate and promote our message against the criminalisation of solidarity, in line with ECI’s asks.				
	<i>Advocacy on the humanitarian crisis and efforts in the Balkan countries and Greece (To be discussed and confirmed with Silvia)</i>	1,2,3	MIND/Programme funding Advocacy on the humanitarian needs in the Balkan countries, based on collaboration with humanitarian unit and MO’s activities to help refugees in Balkan countries Participation to a meeting on the situation in the Balkans coordinated by Caritas Albania	January/February (tbc)			

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CE will have contributed to feed EU migration and asylum policies and gain visibility	<i>Communication activities related to policy topics</i>	1, 2, 3, 12, 13	MIND/Programme Funding CE will liaise with the communication unit to ensure visibility of advocacy-related activities, issuing press releases, op-eds, blogs, etc. as well as organising launch events as relevant.	Staff working hours			
CE will have contributed to feed EU migration and asylum policies and gaining visibility	<i>Contributions to researchers/info requests/press interviews</i>	1, 2, 3, 12, 13	MIND/Programme Funding CE will respond to researchers’ requests for info, if time allows, and will prioritise preparing responses for ad hoc interview requests as a way to spread our advocacy messages.	Staff working hours			
CE will have contributed to ensuring quality project implementation	<i>Carry out Monitoring and Evaluation (M&E) activities</i>		MIND/Programme Funding CE will implement its M&E system monitoring and reporting, and collecting evidence	Staff working hours			
Narrative for reporting (explain eventual differences between planned and realized on the basis of indicators)							

Strategic Goal I.2: National governments and European institutions guarantee in their policies the human dignity and human rights of people migrating.							
Strategic Outcome I.2.2: European and local societies have implemented welcoming, sustainable integration policies and measures for refugees, internally displaced people and migrants.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
	<i>Promote CI campaign “Share the journey”</i>		Programme Funding Migration Promote and diffuse the campaign, spreading the MIND activities to the wider network and liaising with communication unit.	All year long			
Social Service Providers across Europe will have received relevant input for their career development with recommendations for improving social service job sector.	<i>In realm of Social Services Europe, carry out a joint research on “Migrant Integration into the Social Service Sector” with EASPD, Solidar, FEANTSA, EPR and Eurodiaconia</i>	2,3,4,5	CARES Project Activity 1.3.1.3 By continuing its partnership with other EU networks, CE will take the lead of producing a joint research on ways to unlock the potential of third-country social and care service professionals to address staff shortages and meet the increasing demand of such services. We will identify barriers they experience in accessing care and present promising practices. We will also identify key policies and strategies that support a more effective engagement of migrant	March – Nov. 2.000 euro			

Strategic Goal I.2: National governments and European institutions guarantee in their policies the human dignity and human rights of people migrating.						
Strategic Outcome I.2.2: European and local societies have implemented welcoming, sustainable integration policies and measures for refugees, internally displaced people and migrants.						
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			staff in the sector and explore implications on recruitment, training and skill needs.			
Narrative for reporting (explain eventual differences between planned and realized on the basis of indicators)						

Strategic Goal I.2: National governments and European institutions guarantee in their policies the human dignity and human rights of people migrating.						
Strategic Outcome I.2.3: European countries have implemented a coherent Common European Asylum (and reception) System, consistent with human rights and international law.						
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Information produced by CE has been integrated into the EU Migration Agenda’s implementation and in European discourses, influencing responsibility sharing and resettlement schemes.	<i>Advocacy to ensure EU and national Return policies respect migrant’s rights and contain adequate safeguards (PO 11, 23, 26, 27, 33, 34, 37). Specific advocacy around the reform of the return directive, launched September 12th.</i>	1,2,3,4,5	Programme Funding Migration Based on CE’s 2017 position on return, respond and comment on new EU policies and legislation on return to ensure they are in line with human rights standards. As a member of ERSO, contribute to the advocacy component of ERSO and participate in their meetings.	ERSO membership dependent on PF.		
	<i>Counter the Externalisation of migration and asylum management policies to third countries and the establishment of offshore processing centres.</i>	1,4,5	MIND/Programme Funding Migration Use Caritas Europa’s paper on disembarkation and externalisation of asylum policies to challenge EU and national policies aimed at externalising EU’s asylum responsibilities to third countries and at creating offshore processing centre.			
	<i>Advocacy on CEAS and solidarity and responsibility (PO 5, 33, 34, 35, 37)</i>	1,2,3, 4,5	MIND/Programme Funding Migration Monitor the last stages of the negotiation of CEAS, especially on the Dublin and resettlement regulation:			

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			<ul style="list-style-type: none"> Conduct advocacy meetings if relevant Diffuse advocacy letter(s) at key moment Diffuse statement and press release with our messages.				
	<i>Common positions and advocacy</i>		MIND/Programme Funding Migration Where relevant, partner with PICUM and other Brussels-based NGOs on joint initiatives.				
Narrative for reporting (explain eventual differences between planned and realized on the basis of indicators)							

Strategic Goal I.3: National governments establish stronger partnerships with Caritas organisations in Europe.							
Strategic Outcome I.3.1: National governments have involved Caritas organisations as interlocutors in strategic dialogue toward policy development and implementation, considering them as reliable social service providers and advocates for the poor.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
<p>MOs will have been involved in the production of EU and national outputs and will have fostered link between EU and national levels.</p> <p>MOs will have cooperated strategically with national governments in political, legislative and budgetary processes affecting the poor and Social Services providers.</p>	<p><i>Implementation of CE’s roadmap on ‘institutional advocacy’: strengthening MO’s relations with national governments.</i></p>	1, 3, 10, 11	<p>CARES Project Activity 2.3.1.1 CE aims at organising 2 study visits (1 back to back with 2.2.1.4) to MOs active in institutional advocacy (IA) and highlighted by the IA study carried out in 2018 to get a better overview of promising practices and concrete, effective steps for strengthening relations with national governments. Study visits will target MO managers and focus on practices related to the legislative and financial dimensions of IA. The information gathered will contribute to preparing the IA Handbook in 2020.</p> <p>Ongoing publicity and awareness raising of the IA study and understanding of the IA definition will be carried out.</p>	<p>2 study visits: March-June In Romania</p> <p>Oct-Dec in Serbia</p> <p>3,040 euro</p>			
CE will have contributed to ensuring quality project implementation	Carry out <i>Monitoring and Evaluation (M&E) activities</i>		<p>CARES Project Activity 4.2.1.2. CE will implement its M&E system monitoring and reporting, and collecting evidence</p>	Staff working hours			
Narrative for reporting (explain eventual differences between planned and realized on the basis of indicators)							

