

Strategic Goal III.1: Caritas Europa builds its action with grassroots people, including people in poverty, and acts in communion within the Church.						
Strategic Outcome III.1.1: Caritas Europa has strengthened its capacity as a network to work together with people experiencing poverty.						
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget	ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
CE network’s capacities are enhanced with regard to its work at the grassroots level, to better include people’s specific needs and expectations as well as promote good practices.	The Grassroots Participation handbook is disseminated and the methodology (based on see, judge, act) will be promoted in the network (PO 57)	<p><b>2</b> The extent of grassroots (incl. People Experiencing Poverty) participation, testimonies, quotes, and nature of involvement of grassroots level in CE activities, actions and outputs.</p> <p><b>3</b> The extent to which promising practices and evidence-based data as well as MOs experts’ inputs and insights are collected from MOs and embedded in CE’s outputs</p>	<p>(CARES II, activity 2.1.1.2) The “Grassroots Participation Handbook” based on the existing promising practices in the CE network on participation of local communities, involving people experiencing poverty, is translated, printed and disseminated.</p> <p>An online dynamic and up-to-date toolkit for promoting and improving the involvement of grassroots participation in CE activities is designed and launched.</p> <p>Communion and Participation Action Group meetings</p> <p>22/03/19 in Brussels, Belgium 8-9/05/19 in Warsaw, Poland 3-4/10/19 in Paris, France</p> <p>(CARES II, activity 2.1.1.3) The new curriculum is fully developed based on the ‘Grassroots Participation Handbook’ and on the recommendations of the CE Secretariat and Communion and</p>	<p>March 2019</p> <p>Translations and Printing: € 6.525</p> <p>Staff working time</p> <p>22/03/19 Brussels</p> <p>8-9/05/19 Warsaw</p> <p>3-4/10/19 Paris</p> <p>Travel and accommodation € 1.960 Catering € 440</p> <p>June 2019 Staff working</p>		

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MOs will have learned how to cooperate with the grassroots actors, how to reinforce their potential to cooperate with EU and national policy makers and other key stakeholders, and how to feed into EU policy processes involving people experiencing poverty.	<p>A Grassroot Participation Learning Path is developed and implemented with members participating and applying the methodology in their context (PO 58)</p> <p>More promising practices fostering the participation of people in poverty at local, diocesan, national and European levels will have been identified and collected by 2020 (PO 59)</p> <p>The CE Secretariat systematically, cross cutting and increasingly involves people in poverty in its action (PO 61)</p>	<p><b>2</b></p> <p>The extent of grassroots (incl. People Experiencing Poverty) participation, testimonies, quotes, and nature of involvement of grassroots level in CE activities, actions and outputs.</p>	<p>Participation Action Group (CaP AG).</p> <p>Module 1 of the CE Learning Path on “Grassroots Participation” takes place; the training is organised with the facilitation of an external facilitator.</p> <p>15 people from 15 MO’s participate in the learning path and start applying the participation methodology in their organisation.</p> <p>The CE Secretariat systematically and increasingly involves people experiencing poverty into its activities (publications, events, press-releases, data collection etc.)</p>	<p>time +</p> <p><b>Consultant costs: € 8.500</b></p> <p>4-7/11/2019 in Milan, Italy</p> <p><b>€ 18.300</b></p> <p>Staff working time</p> <p>Travel costs and Accommodation costs: € 8.520</p> <p>Catering € 2.310</p> <p>Meeting room: € 1.050</p> <p>Cost for the external facilitator: € 6.500</p> <p>Throughout 2019</p>		

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Strategic Outcome III.1.2: Caritas Europa has promoted exchanges and network cooperation involving grassroots people.						
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Young people will be more involved in the European project, contributing with their vision, ideas and solutions.	A Young Caritas Task force is created and mandated to promote youth engagement and participation of young people in Caritas (PO 62)  More opportunities exists in the network for young volunteers to engage in Caritas including to have exchange with Caritas volunteers in other members (PO 63)	<b>2</b> The extent of grassroots (incl. People Experiencing Poverty) participation, testimonies, quotes, and nature of involvement of grassroots level in CE activities, actions and outputs.  <b>11</b> The extent to which MOs are collaborating in common objectives, partnerships and peer-to-peer collaboration.	(CARES II, activity 2.1.1.1) A Young Caritas Task Force will promote the youth engagement and the participation of young people in Caritas. The young Caritas Task force will contribute to: - Mapping of good practices and, identification of possible synergies. - Develop a strategic discussion paper on youth participation - Develop a set of recommendations for the capacity building of staff and volunteers. - Develop a Communication strategy for youth engagement within the network. - Organisation of an annual meeting of the young caritas network in Europe  An Annual Young Caritas Conference will be organised The experiences, view, testimonies in building a social Europe will be	March 2019 in Brussels (back to back with ExBo and Consultative forum: first meeting of the new TF)  Staff working time  1-2/10/2019 in Paris Task Force meetings (2) Travel and accommodation € 2.940 Catering € 660 Euro  27-29/11 2019 Germany (tbc) Annual meeting. Travel and accommodation		

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			collected and shared which will foster a European partnership on youth engagement.	€ 3.000 Catering € 825			
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Strategic Outcome III.1.3: Caritas Europa is engaged through its practice in the Theology of Charity and Catholic Social Thought and has increased its understanding and promotion of Catholic Social Teaching.							
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Catholic Social Thought (Theology of Charity) is increasingly embedded in the CE vision and practices	The Faith and Action platform is promoted and 2 thematic newsletters are launched each year (PO 70)  CST is conceptualised in our work (learning paths, publications, events, accompaniment visits...) and the CE team is supported in this effort by mobilising the pool of Theologians (PO 69)	<b>10</b> The number and diversity of MOs that confirm and can provide evidence that their organisation was strengthened using the CE-S services, support and co-created tools.	(CST programme funding 2019) Two issues of ‘Faith and Action’ are launched linked to the theme ‘Grassroots participation in developing flourishing communities’. Articles are collected, edited and disseminated. Regular updates are made and sent out in a newsletter.  CE Theological advisory group meets in Brussels to consult and assist in designing the theological part of the ‘Grassroots Participation’ Learning Path.	April 2019 and Oct 2019  Staff working time + CST Programme funding  Feb 2019  Throughout 2019 Staff working time + CST Programme funding			
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Strategic Goal III.1: Caritas Europa builds its action with grassroots people, including people in poverty, and acts in communion within the Church.							
Strategic Outcome III.1.4: Caritas Europa has promoted the diaconia among Catholic communities at all levels, with a specific focus on parishes							
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Parish Caritas Development is put in practice by MOs	An overview of MOs, in which Parish Caritas Development is part of the strategy, exists by 2019 (PO 72)  Peer to Peer exchanges will be established between member organisations related to Parish Caritas Development (PO 73)	<b>2</b> The extent of grassroots (incl. People Experiencing Poverty) participation, testimonies, quotes, and nature of involvement of grassroots level in CE activities, actions and outputs.  <b>11</b> The extent to which MOs are collaborating in common objectives, partnerships and peer-to-peer collaboration	<i>(CST programme funding 2019)</i>  CE-S and the CaP AG collect good practices, manuals, online tools etc to promote and strengthen Parish Caritas Development.  Parish Caritas Development Activities in the Caritas Europa network are mapped (inventory).  Parish Caritas Development is carried out in Belarus, Ukraine, Latvia and Russia, and continues to further develop in other countries: Armenia, Bosnia and Herzegovina, Serbia, Macedonia, Montenegro, Bulgaria, Georgia, Italy, Spain, UK, Finland and more.	By the end of 2019  Staff working time + CST Programme funding + Accomp. CARES			

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Strategic Goal III.2: Caritas Europa learns and exchanges knowledge, experience and expertise to be more effective and sustainable.							
Strategic Outcome III.2.1: Caritas Europa has implemented a common capacity building system of which the “Learning Paths” are a core element.							
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A community of OD experts will have been formed, knowledge and skills transferred, internal cooperation across the network increased and organisational structures strengthened, enabling MOs to become more professional in their work	Caritas Academy including the ongoing Learning paths (ODLP II, HA LP, ALP II, GP LP ...) takes place two times a year (PO 75)	<p><b>10</b> The number and diversity of MOs that confirm and can provide evidence that their organisation was strengthened using the CE-S services, support and co-created tools</p> <p><b>11</b> The extent to which MOs are collaborating in common objectives, partnerships and peer-to-peer collaboration</p>	<p>CE Academy will be organised twice. Once in Spring: “Spring Academy” and once in Autumn: “Autumn Academy”.</p> <p>CE Academy (a 4-day event) gives the framework in which the ongoing learning path (LP) workshops take place.</p> <p>CE Academy is organised to bring the participants of different LP together in the opening session and during other slots foreseen in the LP workshops.</p> <p><i>(CARES II, activity 4.1.1.1)</i></p> <p>The fourth and last <b>Organisational Development Learning Path</b> workshop will take place, with as main themes: leadership, strategic planning and human resource management – including ways of keeping participants involved in CE OD work after the LP.</p>	<p>Spring Academy: 8-11/4/2019 Lisbon</p> <p>Autumn Academy: 4-7/11/2019 Milan</p> <p>Staff working time</p> <p>8-11/4 Lisbon <b>€ 18.710</b></p> <p>facilitator: € 6.500 Travel and accommodation € 8.520 catering: €2.640 room: € 1.050</p>			

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A community of advocacy experts will have been formed. Knowledge and skills transfer and internal cooperation across the network will have increased allowing MOs to better advocate for just policies. Better network participation in CE advocacy processes, including at national level will have been promoted	The ODLP II has been implemented and evaluated in 2020 (PO 78)	<p><b>10</b> The number and diversity of MOs that confirm and can provide evidence that their organisation was strengthened using the CE-S services, support and co-created tools</p> <p><b>11</b> The extent to which MOs are collaborating in common objectives, partnerships and peer-to-peer collaboration</p>	<p>The second ODLP will be evaluated and lessons learnt will be identified (capitalisation).</p> <p><i>(CARES II, activity 2.2.1.2)</i> <b>Two Advocacy Learning Path</b> workshops (modules 2 and 3) will take place</p> <p><u>Module 2</u> will focus on: CPOs, data analysis, developing advocacy positions, policy monitoring and the Caritas approach to advocacy.</p> <p><u>Module 3</u>: Among the topics: institutional advocacy, stakeholder dialogue, advocacy strategies, setting of priorities and targets and evaluating and measuring the results/impacts of advocacy actions.</p> <p>The two workshops covering modules 3 and 4 of the <b>Humanitarian Aid Learning path</b> will be part of the Caritas Academy</p>	<p>Second half of 2019</p> <p>Staff working time</p> <p>8-11/04/2019 Lisbon</p> <p>For two workshops <b>€ 34.100</b></p> <p>facilitator: € 13.000 Travel and accommodation € 14.400 catering: € 4.600 room: € 2.100</p> <p>4-7/11/2019 Milan</p>		

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	A new grassroots participation learning path started in 2019 (PO 77)	<b>10</b>  The number and diversity of MOs that confirm and can provide evidence that their organisation was strengthened using the CE-S services, support and co-created tools	in 2019 ( <i>see Goal II AWP2019</i> )  Module 3  Module 4  A first workshop covering module 1 of the <b>Grassroots Participation Learning path</b> will be part of the Caritas Autumn Academy in 2019 ( <i>see Goal III,1 AWP2019</i> )  Module 1  Module 1 of a series of 3 will take place. Content will include a focus on capacities and needs assessment and shall be based on MOs practices and experiences	8-11/4/2019 Lisbon  4-7/11/2019 Milan  4-7/11/2019 Milan		

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Caritas Europa has prioritised the OD related work and will assure a timely delivery of the planned OD activities.	A conceptual framework of the Caritas Europa Capacity Building System is developed: with Academy (for LPs) and other tools used for Capacity Building like workshops, trainings, peer to peer, study visits for... (PO 81)	<b>11</b> The extent to which MOs are collaborating in common objectives, partnerships and peer-to-peer collaboration.	(CARES II, activity 4.1.1.5) For the coordination and overseeing the work related to OD, back to back with the KM workshop, a meeting of the OD Action Group and IDStG will take place in Vienna	26-27/09/2019 Vienna  Travel and accommodation € 1.960 Catering € 440		
	A curriculum for leadership training is developed and ready to be implemented in 2020 (PO 80)	<b>10</b> The number and diversity of MOs that confirm and can provide evidence that their organisation was strengthened using the CE-S services, support and co-created tools	(CARES II, activity 4.1.1.3) The Leadership Training Task Force will meet in order to discuss the curriculum for the Leadership Training and meetings with the universities involved in the programme will take place.  CE-S organises an induction training for new directors of MOs in order to help them in understanding their mission and role and the strategic functions of Caritas Europa	Brussels (TBC)  Travel and accommodation € 9.80 Catering € 220  Brussels (in second part of the year TBC)		

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Strategic Outcome III.2.2: Caritas Europa has implemented a comprehensive system for institutional development, of which an internal solidarity system and the Caritas Internationalis Management Standards are core elements.						
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Member organisations strengthen their organisational development competences allowing Caritas organisations to engage fully in the CE Institutional Development processes	10 MOs (2019-2021) and 6 MOs (2020-2022) are implementing their OD plan with the support of ODSS system (financial support, technical support and accompaniment) they have submitted their intermediate reports on the implementation of their development plan in line with the agreed guidelines (PO 82)	<p><b>10</b> The number and diversity of MOs that confirm and can provide evidence that their organisation was strengthened using the CE-S services, support and co-created tools.</p> <p><b>11</b> The extent to which MOs are collaborating in common objectives, partnerships and peer-to-peer collaboration.</p>	<p>(CARES activity 4.1.1.2) Member organisations implementing their OD plan receive support and are accompanied along the year by the ODSS TF and the Secretariat.</p> <p>CE will organise an ODSS workshop to train those members willing to enter the 2020-2022 cycle. Applicants from the 2019-2021 cycle wishing to refresh their knowledges are also welcome. The focus will be the financial part of the application. The target is therefore MOs’ financial officers.</p> <p>After the workshop the ODSS TF will have a 1-day meeting to evaluate the 2018 CDF final reports, ensure accompaniment and capitalise the lessons learned.</p> <p>(CARES II 4.1.1.2) The ODSS Task Force will hold its annual allocation meeting in order to evaluate the OD plans proposed for 2020.</p>	<p>Along the year</p> <p>CDF reserves ODSS pledges</p> <p>10- 13/06/2019 Vienna <b>€ 16.560</b></p> <p>Travel and accommodation € 8.520</p> <p>Room € 1.400 Catering € 2.640 Consultant € 1.500 Workshop material and capitalisation € 2.500</p> <p>Staff working time</p>		

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	<p>CE MOs are implementing the CIMS and the Codes of Ethics/Conduct.</p> <ul style="list-style-type: none"> <li>- by the end of 2019: 40 MOs</li> <li>- and in 2020: at least 45 MOs (PO 83)</li> </ul> <p>MOs are supported in their institutional development; (if needed) an accompaniment road map will be developed together with the members (PO 84)</p>		<p>Back to back with the ODSS workshop, a train the trainer session on the CI MS new tool will be carried out. The target is a restricted number of European CI MS coordinators that will then be able to replicate the training if needed.</p> <p>CE also participates in the CIMS and IDCS meetings at CI</p> <p><i>(CARES activity 4.1.1.4)</i> CE-Secretariat aims at allowing its staff members to perform a certain number of travels to member organisations each year to offer support on issues related to advocacy, institutional development, communication and funding. These visits will be carried out, with the agreement of the receiving Member Organisation, on an <i>ad hoc</i> basis, whenever there is a need.</p>	<p>24-25/10/2019 Madrid Travel and accommodation € 4.900 Catering € 1.100</p> <p>Staff working time</p> <p>Rome (TBC)</p> <p>Along the year - various locations Travel and accommodation € 7.100 Catering € 2.200</p>			

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Strategic Outcome III.2.3: Caritas Europa has improved the access of the network to diverse public and private funding sources							
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MOs improve their financial sustainability through strategic changes.	CE MOs have increased their capacity in applying for EU funding (PO 86)  CE-S will have access progressively to more diverse public (EU) and private funding (PO 90)	<b>10</b> The number and diversity of MOs that confirm and can provide evidence that their organisation was strengthened using the CE-S services, support and co-created tools.  <b>16</b> The extent to which a financial strategy for financial sustainability is implemented and monitored.	(CARES, activity 4.1.2.1) Access to EU funding.  Share information on funding opportunities with member organisations in a targeted manner through a monthly newsletter.  The CE Secretariat will support a selected number of Member Organisations in the preparation of a project application related to EU funding.  Ensure the reporting on 2018 and implementation of the approved work programme 2019 (CARES II)  Development /design of a new project proposal for 2020 with the SMT and CE staff involved.  (CARES, activity 4.1.2.2) Fundraising from private resources.  CE aims at building the capacities of the network to access private funding sources.	Once per month, throughout the year 2019  Staff working time			

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Strategic Outcome III.2.3: Caritas Europa has improved the access of the network to diverse public and private funding sources							
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	CE MOs are successful in obtaining financial support from other sources (PO 89)	<b>10</b> The number and diversity of MOs that confirm and can provide evidence that their organisation was strengthened using the CE-S services, support and co-created tools.	<p>The Fundraising/resource mobilisation working group will meet in order to prepare the fundraising workshop, create and maintain the fundraising community and follow up of the workshop</p> <p>The private fundraising experts in the network will be invited to a workshop to lead an “experience sharing” process within the network.</p> <p>The workshop will have a beginner track and an advanced one and also joint sessions.</p> <p>The workshop will be facilitated by external experts and members will be invited to share their experience (success and failures) to create a fundraising community/group within the network where:</p> <ul style="list-style-type: none"> <li>- less experienced fundraisers would find the support and help from experts</li> <li>- where experts will find peer to peer reviews</li> <li>- where all will be able to share or find documents and tools</li> </ul>	<p>Date(s) and venue(s) (tbc)</p> <p>Travel and accommodation € 1.960</p> <p>Catering € 440</p> <p>Staff working time</p> <p>Fundraising Workshop</p> <p>June 2019 (mid to end, location tbc)</p> <p>Budget Supported by participants and CETS</p>			

<b>Strategic Goal III.2: Caritas Europa learns and exchanges knowledge, experience and expertise to be more effective and sustainable.</b>						
<b>Strategic Outcome III.2.3: Caritas Europa has improved the access of the network to diverse public and private funding sources</b>						
<b>ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)</b>	<b>ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)</b>	<b>INDICATOR (M&amp;E table) ensure baseline where needed!</b>	<b>ACTIVITIES (specify the link to project/fund and activity number where relevant)</b>	<b>TIME FRAME with link to budget</b>	<b>ACHIEVEMENT IN RELATION TO OUTPUTS</b>	<b>ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)</b>
<b>Narrative for reporting (explain eventual differences between planned and realized on the basis of indicators)</b>						

Strategic Goal III.2: Caritas Europa learns and exchanges knowledge, experience and expertise to be more effective and sustainable.						
Strategic Outcome III.2.4: Caritas Europa has implemented a knowledge management system, i.e. a systematic way of sharing experiences and key information for continuous improvement, mutual learning and joint actions.						
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget	ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
The system will have been used to inform advocacy work, improve visibility and support fundraising. Via mapping, MOs can report to IATI, whereby increasing their overall transparency and accountability.	Mapping will be the main resource for our informational needs on what members are doing in order to underpin our messages, statements, publications and handbooks (PO 93)	<p><b>3</b> The extent to which promising practices and evidence-based data as well as MOs experts’ inputs and insights are collected from MOs and embedded in CE’s outputs</p> <p><b>10</b> The number and diversity of MOs that confirm and can provide evidence that their organisation was strengthened using the CE-S services, support and co-created tools</p>	<p>(CARES, activity 1.1.1.1) Continued collecting of best practices from CE MOs in the mapping in order to make a source of good practices available to address the poverty situation on the ground.</p> <p>Contracting of an IT company / consultant to maintain the mapping system with its functionality that allows for the exportation of raw data from the mapping to IATI</p> <p>(CARES, activity 4.2.1.4) Mapping is a key CE knowledge management (KM) tool. CE will organise its annual Knowledge Management /mapping workshop to</p> <ul style="list-style-type: none"> <li>Give follow up to the 2018 workshop and progress made in the participating MO</li> </ul>	<p>Throughout the year 2019</p> <p>Staff working time</p> <p>Info dissemination: € 1.500</p> <p>Mapping promotion support: € 2.000</p> <p>Jan 2019 Service provider € 10.000</p>		

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Strategic Outcome III.2.4: Caritas Europa has implemented a knowledge management system, i.e. a systematic way of sharing experiences and key information for continuous improvement, mutual learning and joint actions.							
ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)	ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)	INDICATOR (M&E table) ensure baseline where needed!	ACTIVITIES (specify the link to project/fund and activity number where relevant)	TIME FRAME with link to budget		ACHIEVEMENT IN RELATION TO OUTPUTS	ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)
	A Knowledge Management handbook is published and disseminated in 2019 (PO 91)		<ul style="list-style-type: none"> <li>share results of piloting KM in the network;</li> <li>share KM practices including CE mapping for advocacy, fundraising or other purposes</li> <li>share experience with reporting to IATI</li> <li>inform on next steps</li> </ul> <p>(CARES, activity 4.2.1.4) The Knowledge Management Task Force (KMTF) is in charge of mapping as key KM tool. It will meet twice in 2019 to implement its plans and recommend steps towards the realisation of CE’s knowledge management system The KMTF:</p> <ul style="list-style-type: none"> <li>Functions as a “community of KM practice“</li> <li>Assesses the piloting of the KM approach in the network</li> <li>Discusses and finalises a draft discussion paper on a common understanding of Knowledge Management</li> <li>Consolidates the mapping tool with a focus on the defined priority themes and reporting “light” to the International Aid Transparency Initiative (IATI)</li> </ul>	24- 25/09/2019 Vienna KM Workshop <b>€8.200</b>  Facilitator € 1.500 Travel and accommodation :€ 4.900 catering € 1.100 room € 700  Staff working time			

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			<ul style="list-style-type: none"> <li>Prepares and organises the KM / mapping workshop</li> <li>Contributes to the finalisation (2020) of the KM handbook</li> <li>Develops a “HOW TO” tutorial on reporting to IATI</li> </ul> <p>Meeting 1</p> <p>Meeting 2: back to back with the KM / mapping workshop in Vienna</p>	<p>13-14/03/2019 Poland Travel and accommodation €1 960 catering € 440</p> <p>26/09/2019 Vienna</p>			
CE action groups will have enriched each other’s work and established spaces of coordination, cooperation and synergies.	<b>Consultative Forum</b> CE will have brought together all its action groups in the context of the Consultative	<b>11</b> The extent to which MOs are collaborating in common objectives,	(CARES, activity 4.2.1.9) <b>Consultative Forum</b>	20-21/03/ Ghent			

<b>Strategic Goal III.2: Caritas Europa learns and exchanges knowledge, experience and expertise to be more effective and sustainable.</b>							
<b>Strategic Outcome III.2.4: Caritas Europa has implemented a knowledge management system, i.e. a systematic way of sharing experiences and key information for continuous improvement, mutual learning and joint actions.</b>							
<b>ANNUAL OUTCOMES planned (linked to Progress Outcomes and “impact” in CARES II)</b>	<b>ANNUAL OUTPUTS planned (linked to Progress Outcomes and “results” in CARES II)</b>	<b>INDICATOR (M&amp;E table) ensure baseline where needed!</b>	<b>ACTIVITIES (specify the link to project/fund and activity number where relevant)</b>	<b>TIME FRAME with link to budget</b>		<b>ACHIEVEMENT IN RELATION TO OUTPUTS</b>	<b>ACHIEVEMENT IN RELATION TO OUTCOMES (IMPACT)</b>
	Forum 2019. Each group will have had the possibility to plan its work for the length of its new mandate, building bridges with groups working on different topics.	partnerships and peer-to-peer collaboration.					
<b>Narrative for reporting (explain eventual differences between planned and realized on the basis of indicators)</b>							